

4 Day working week weekly reporting form

Introduction

Weekly

Following your recent receipt of the retrospective data form, the Department requests that SCDC completes the following weekly data collection. The form requests ongoing data on: staffing, costs, service delivery, performance against a range of SCDC's KPIs, and resident feedback.

As stated in the Best Value Notice, the Department requests that this form is completed and returned on a weekly basis starting one week from its receipt. To allow time to gather the relevant information, each weekly submission should correspond to the week two weeks prior to the date of submission.

Please note that **no personal data** should be provided in this form.

Data collection - weekly

Data recorded in this section should relate to the period **20th November 2023 - 26th November 2023**

Section 1: Organisational data

1A and 1B: Number of staff

1A: Number of permanent and fixed term staff employed by the organisation during the trial, broken down by service area taking part in the trial.

1B: Number of agency staff in the organisation during the trial, broken down by service area taking part in the trial.

Service

Confirm choice

Environment

1A. Number of staff employed by the organisation

58

1B. Number of temporary staff (temporary or agency)

2

Please use this box to provide additional information

Service

Confirm choice

Executive office

1A. Number of staff employed by the organisation

18

1B. Number of temporary staff (temporary or agency)

0

Please use this box to provide additional information

Confirm choice

Service

Finance

1A. Number of staff employed by the organisation

67

1B. Number of temporary staff (temporary or agency)

14

Please use this box to provide additional information

Confirm choice

Service

Housing

1A. Number of staff employed by the organisation

138

1B. Number of temporary staff (temporary or agency)

5

Please use this box to provide additional information

Confirm choice

Service

Shared Planning

1A. Number of staff employed by the organisation

131

1B. Number of temporary staff (temporary or agency)

6

Please use this box to provide additional information

Confirm choice

Service

Shared Waste

1A. Number of staff employed by the organisation

172

1B. Number of temporary staff (temporary or agency)

16

Please use this box to provide additional information

Confirm choice

Service

Transformation

1A. Number of staff employed by the organisation

106

1B. Number of temporary staff (temporary or agency)

12

Please use this box to provide additional information

Click 'Add Another Line' to add another Team

Please press next to go to 1C: Total staffing costs

1C: Total staffing costs

Total staffing costs during the trial, broken down by service area taking part in the trial

Service

 Confirm choice

Environment

Staffing costs - permanent and fixed term staff (£)

Staffing costs - agency staff (£)

Total staffing costs (£)

£

£

£ 0.00

Please use this box to provide additional information

Click 'Add Another Line' to add another Team

Please press previous to go to 1A and 1B: Number of staff

Please press next to go to 1D: Contracted hours for staff

1D: Contracted hours for staff

For staff taking part in the trial, provide the number of contracted hours during the trial and the actual number of hours worked during the trial, broken down by working pattern

	Number of contracted hours for staff taking part in trial	Actual hours worked by staff participating in trial
Working pattern: Full time	37.00	
Working pattern: Part time		
Other working pattern:	Please specify details	
	<input type="text"/>	

Please press previous to go to 1C: Total staffing costs

Please press next to go to 1E: Total number of days lost due to staff sickness

1E: Total number of days lost due to staff sickness

Total number of days lost due to staff sickness before the trial, broken down by service area taking part in the trial (include both permanent and agency staff)

 Confirm choice

Service

Environment

Total number of working days lost due to staff sickness

6.00

Total number of working days

254.00

Percentage of working days lost due to staff sickness

2.3622047244094488 %

Please use this box to provide additional information

Days / FTE = 0.11

Confirm choice

Service

Executive office

Total number of working days lost due to staff sickness

0.00

Total number of working days

70.00

Percentage of working days lost due to staff sickness

0 %

Please use this box to provide additional information

Days / FTE = 0

Confirm choice

Service

Finance

Total number of working days lost due to staff sickness

0.00

Total number of working days

260.00

Percentage of working days lost due to staff sickness

0 %

Please use this box to provide additional information

Days / FTE = 0

Confirm choice

Service

Housing

Total number of working days lost due to staff sickness

18.00

Total number of working days

528.00

Percentage of working days lost due to staff sickness

3.40909090909091 %

Please use this box to provide additional information

Days / FTE = 0.14

Service

Confirm choice

Shared Planning

Total number of working days lost due to staff sickness

20.00

Total number of working days

518.00

Percentage of working days lost due to staff sickness

3.861003861003861 %

Please use this box to provide additional information

Days / FTE = 0.16

Service

Confirm choice

Shared Waste

Total number of working days lost due to staff sickness

37.00

Total number of working days

848.00

Percentage of working days lost due to staff sickness

4.3632075471698113 %

Please use this box to provide additional information

Days / FTE = 0.22

Service

Confirm choice

Transformation

Total number of working days lost due to staff sickness

15.00

Total number of working days

426.00

Percentage of working days lost due to staff sickness

3.5211267605633803 %

Please use this box to provide additional information

Days / FTE = 0.15

Click 'Add Another Line' to add another Team

Please press previous to go to 1D: Contracted hours for staff

Please press next to go to 1F: Percentage of vacant roles

1F: Percentage of vacant roles

Percentage of vacant roles during the trial, broken down by service area taking part in the trial.

Service

Confirm choice

Environment

Total number of vacant roles

7

Total number of roles

65

Percentage

10.7692307692307692 %

Please use this box to provide additional information

Service

Confirm choice

Executive office

Total number of vacant roles

5

Total number of roles

24

Percentage

20.8333333333333333 %

Please use this box to provide additional information

Service

Confirm choice

Finance

Total number of vacant roles

21

Total number of roles

89

Percentage

23.5955056179775281 %

Please use this box to provide additional information

Service

Confirm choice

Housing

Total number of vacant roles

17

Total number of roles

156

Percentage

10.8974358974358974 %

Please use this box to provide additional information

Service

Confirm choice

Shared Planning

Total number of vacant roles

19

Total number of roles

150

Percentage

12.666666666666667 %

Please use this box to provide additional information

Service

Confirm choice

Shared Waste

Total number of vacant roles

12

Total number of roles

184

Percentage

6.5217391304347826 %

Please use this box to provide additional information

Service

Confirm choice

Transformation

Total number of vacant roles

10

Total number of roles

117

Percentage

8.547008547008547 %

Please use this box to provide additional information

Click 'Add Another Line' to add another Team

Please press previous to go to 1E: Total number of days lost due to staff sickness

Please press next to go to 1G: Percentage advertised roles successfully filled

1G: Detailed schedule of roles advertised

Provide a detailed schedule of all posts advertised for the previous 12 months by service area (Environment, Executive Office, Finance, Housing, Shared Planning, Shared Waste, Transformation).

For each role advertised, this should include:

- Role type
- Date the role was advertised
- Number of applications received
- Date staff were appointed
- Start date

Please upload your schedule of all posts advertised file using the select file button:

1H: Percentage of staff who left (turnover rate)

Percentage of staff who left during the trial (turnover rate), broken down by service area taking part in the trial

Department

Confirm choice

Total number of leavers

Total number of employees

Percentage

Please use this box to provide additional information

Department

Confirm choice

Total number of leavers

Total number of employees

Percentage

0.00 %

Please use this box to provide additional information

Department

Confirm choice

Finance

Total number of leavers

0

Total number of employees

67

Percentage

0.00 %

Please use this box to provide additional information

Department

Confirm choice

Housing

Total number of leavers

0

Total number of employees

138

Percentage

0.00 %

Please use this box to provide additional information

Department

Confirm choice

Shared Planning

Total number of leavers

0

Total number of employees

131

Percentage

0.00 %

Please use this box to provide additional information

Department

Confirm choice

Shared Waste

Total number of leavers

0

Total number of employees

172

Percentage

0.00 %

Please use this box to provide additional information

Department

Confirm choice

Transformation

Total number of leavers

1

Total number of employees

106

Percentage

0.9433962264150943 %

Please use this box to provide additional information

Click 'Add Another Line' to add another Team

Please press previous to go to 1G: Percentage advertised roles successfully filled

Please press next for: Additional commentary

1I: Number of staff who have claimed overtime

Provide the number of staff who have claimed overtime, broken down by each service area taking part in the trial

Service

Confirm choice

Environment

Total number of staff claiming overtime

Please use this box to provide additional information

Service

Confirm choice

Executive office

Total number of staff claiming overtime

Please use this box to provide additional information

Service

Confirm choice

Finance

Total number of staff claiming overtime

Please use this box to provide additional information

Service

Confirm choice

Housing

Total number of staff claiming overtime

Please use this box to provide additional information

Service

Confirm choice

Shared Planning

Total number of staff claiming overtime

Please use this box to provide additional information

Service

Confirm choice

Shared Waste

Total number of staff claiming overtime

Please use this box to provide additional information

Service

Confirm choice

Transformation

Total number of staff claiming overtime

Please use this box to provide additional information

Click 'Add Another Line' to add another Team

Please press previous to go to 1F: Percentage of vacant roles

Please press next to go to 1H: Percentage of staff who left each year (turnover rate)

1J: Number of staff undertaking additional employment

Provide the number of staff undertaking additional employment, broken down by each service area taking part in the trial

Service

Confirm choice

Environment

Total number of staff undertaking additional employment

Please use this box to provide additional information

Service

Confirm choice

Executive office

Total number of staff undertaking additional employment

Please use this box to provide additional information

Service

Confirm choice

Finance

Total number of staff undertaking additional employment

Please use this box to provide additional information

Service

Confirm choice

Housing

Total number of staff undertaking additional employment

Please use this box to provide additional information

Service

Confirm choice

Shared Planning

Total number of staff undertaking additional employment

Please use this box to provide additional information

Confirm choice

Service

Shared Waste

Total number of staff undertaking additional employment

Please use this box to provide additional information

Service

Transformation

Confirm choice

Total number of staff undertaking additional employment

Please use this box to provide additional information

Click 'Add Another Line' to add another Team

Please press previous to go to 1F: Percentage of vacant roles

Please press next to go to 1H: Percentage of staff who left each year (turnover rate)

Additional
commentary

Please provide any additional comments on the information provided in this section

Please use this box to provide an explanation for missing data or additional commentary

1A - This is a headcount of permanent and fixed term employees

1A – The headcount for Housing includes 4 staff who opted out of the 4DW trial. The headcount for Shared Waste includes 2 staff who have opted out of the trial.

1A – Transformation also includes HR and Corporate Services; this is the case for all questions where the weekly data is to be provided by service area.

1A – Our current processes mean that for approximately the first 15 days of the month, HR data is input. For the next 15 days of the month, our Payroll team take additional actions based on our input. This means that HR flag people as leavers, but they do not technically “leave” according to the i-trent system until Payroll actions are complete.

1B - This is a headcount of temporary, casual, and agency staff

1B - Note - one employee can undertake more than one role

1C – permanent and fixed term staff costs are calculated monthly via the payroll process which includes calculations of National Insurance, Pension, allowances, overtime etc. This figure is calculated monthly and therefore data cannot be provided for individual weeks. The total costs for each month are provided as soon as the data is available.

1C - Agency staff costs are calculated monthly as part of our monthly accounting processes. The total costs for each month are provided as soon as the data is available.

1D – Contracted hours for staff – no hours have contractually changed during this trial. The expectation is that all staff work 80% of their contracted hours. Full time hours = 37, anticipated working hours = 29.6

1D - Working pattern Part Time - hours vary between 5 - 36 hours per week. Actual hours worked are expected to be 80% of those contracted hours, which remain unchanged.

1E - This has been calculated on working pattern in i trent which for most staff in original trial is 4 days per week, for Shared Waste staff, i trent has not yet been changed so this is still 5 days per week

1E - Days sickness per FTE are calculated using number of days sickness absence in the service area per week divided by number of full time equivalents in the department – note absence data for this week period may change after submission date if further updates to cases are made in i-Trent.

1G - the spreadsheet is provided in the submission for 25/12-31/12 (and includes data for weeks 1-9) as this was requested retrospectively in the revised data request dated 29/12/23.

1H – Housing - The headcount for Housing includes 4 staff who opted out of the 4DW trial.

1I – Overtime payments are requested, processed and paid monthly as part of the payroll process so this data is provided monthly as soon as it is available. Note that a claim made in any month can cover any instances of worked overtime from the previous 3 month period. This number does not include out of hours payments, standby or call out payments.

1J – Additional employment – on 19/01/24 DLUHC paused this request for data pending discussion with the Minister.

Please press previous to go to 1I: Protected characteristics

Please press next to go to Section 2: Service information - before trial

Section 2: Service information

2A: Service information for this week:

Operational opening hours for contact centres and other areas taking part in the trial

Contact Centre – 8am-5.30pm Monday to Friday, late night Wednesday's until 6.30pm
Reception – 9am-4pm Monday to Friday

Logs of calls to contact centres and other areas taking part in the trial, this should include call answer time and outcomes of calls.

Please ensure that no personal data is included.

Please upload your Logs of calls to contact centres and other areas taking part in the trial for this week using the Select File button

SCDC_Agent_Incoming_Calls_List_2023-11-20 - 2023-11-26.csv 291 KB

No attachment.

Average daily number of in-person visits to contact centres and other areas taking part in the trial

26.60

Logs of emails to areas taking part in the trial, including response times and outcomes. Please ensure that no personal data is included.

Please upload your Logs of emails to contact centres and other areas taking part in the trial using the Select File button

Emails Stats Week 4_201123-261123.xlsx 16 KB

No attachment.

Please use this box to provide additional information

2A logs of emails including outcomes - logs cannot be provided, instead weekly statistics on email volumes are provided.

Please press previous to go to Section 1: Organisational data

Please press next to go to 2B and 2C: Forecast/Actual Revenue and Capital Spend

2B & 2C: Forecast/Actual Revenue and Capital Spend

Service

Confirm choice

Environment

2B: Forecast and actual revenue spend for each service area taking part in trial

Forecast revenue spend

£

Actual revenue spend

£

2C: Forecast and actual capital spend for each service area taking part in trial

Forecast capital spend

£

Actual capital spend

£

Please use this box to provide additional information

2B&2C This data is not available weekly as all accounting software is configured to provide monthly figures. Monthly figures are provided as soon as possible after month end.

Click 'Add Another Line' to add another Team

Please press previous to go to 2A: Service information

Please press next for: Additional commentary

Additional
commentary

Please provide any additional comments on the information provided in this section

Please use this box to provide an explanation for missing data or additional commentary

Please press previous to go to 2B and 2C: Forecast/Actual Revenue and Capital Spend

Please press next to go to Section 3: SCDC KPIs

Section 3: SCDC KPIs

Click Next to move to the next section

3A: Finance - Benefits

----- Housing Benefit claims -----

Average number of days to process new Housing Benefit claims:

Total number of new Housing Benefit claims:

----- Council Tax Support claims -----

Average number of days to process new Council Tax Support claims:

Total number of new Council Tax Support claims:

----- Housing Benefit change events -----

Average number of days to process new Housing Benefit change events:

Total number of new Housing Benefit change events:

----- Council Tax Support change events -----

Average number of days to process new Council Tax Support change events:

4.00

Total number of new Council Tax Support change events:

454

----- Undisputed invoices -----

Number of undisputed invoices paid within 30 days:

224

Total number of undisputed invoices:

227

Percentage undisputed invoices paid within 30 days:

98.6784140969162996 %

Please use this box to provide additional information

Please press next to go to 3B: Finance - Revenues

3B: Finance - Revenues

----- Housing rent -----

Total housing rent collected (£):

£ 425,437.87

Total housing rent due (£):

£ 688,046.51

Percentage housing rent collected:

61.8327197096021895 %

----- Business rates -----

Total business rates collected (£):

£

Total business rates due (£):

£

Percentage business rates collected:

%

----- Council tax -----

Total council tax collected (£):

£

Total council tax due (£):

£

Percentage council tax collected:

%

Please use this box to provide additional information

3B – Revenues – Housing rent - housing rent is due weekly; there are two direct debit payment cycles on 1st and 15th each month - these payments are for the month in which the amounts are due so the large majority is advance payments. The collected figures include Housing Benefit.

3B Business rates and council tax are not due weekly, and monthly data is provided when available after month end.

Please press previous to go to 3A: Finance - Benefits

Please press next to go to 3C: Greater Cambridge Planning services - Development management

3C: Greater Cambridge Planning services - Development management

----- Major planning applications -----

Number of major applications including Public Service Infrastructure Developments:

- determined within 8 weeks

0

- determined within 8-13 weeks

0

- with an associated planning agreement (e.g. extension of time) that were decided on time

0

Total number of major applications including Public Service Infrastructure Developments decided upon:

- delegated decisions

0

- non-delegated decisions

0

Total

0

Percentage of major applications determined within 13 weeks or agreed timeline:

%

Number of major applications including Public Service Infrastructure Developments received:

2

----- Non-major planning applications -----

Number of non-major applications including change of use and householder developments:

- determined within 8 weeks

15

- determined within 16 weeks (EIA)

0

- with an associated planning agreement (e.g. extension of time) that were decided on time

14

Total number of non-major applications including change of use and householder developments decided upon:

- delegated decisions

28

• non-delegated decisions

2

Total

30

Percentage of non-major applications determined within 8 weeks or agreed timeline:

96.66666666666667 %

Number of non-major applications including change of use and householder developments received:

47

----- Householder planning applications -----

Number of householder development applications:

• determined within 8 weeks

7

• determined within 16 weeks (EIA)

0

• with an associated planning agreement (e.g. extension of time) that were decided on time

6

Total number of householder planning applications decided upon:

• delegated decisions

13

• non-delegated decisions

0

Total

13

Average time to determine validated householder planning applications (weeks):

12.85

Number of householder planning applications received:

28

----- Appeals received - refusal allowed -----

Number of appeals against major planning permissions refusal allowed:

0

Total number of appeals against major planning permissions decided upon:

0

Percentage of appeals against major planning permissions refusal allowed:

%

Number of appeals against non-major planning permission refusal allowed:

1

Total number of appeals against non-major planning permission decided upon:

4

Percentage of appeals against non-major planning permission refusal allowed:

25 %

----- Appeals received - grounds of non-determination -----

Number of appeals received against major planning permission on the grounds of non-determination:

0

Total number of appeals received against major planning permission:

1

Number of appeals received against major planning permission on the grounds of non-determination as a percentage of total number of appeals received against major planning permission:

0 %

Number of received appeals against non-major planning permission on the grounds of non-determination:

0

Total number of appeals received against non-major planning permission:

0

Number of appeals received against non-major planning permission on the grounds of non-determination as a percentage of total number of appeals received against non-major planning permission:

%

Notes:

Guidance and definitions

<https://www.gov.uk/government/publications/district-planning-matters-return-ps1-and-ps2/ps1-and-ps2-district-planning-matters-return-guidance-notes>

Please use this box to provide additional information

Please press previous to go to 3B: Finance - Revenues

Please press next to go to 3D: Greater Cambridge Planning services - Land Charges

3D: Greater Cambridge Planning services - Land Charges

Average land charges search response days:

8.5

Number of land charge searches:

30

Please use this box to provide additional information

Please press previous to go to 3C: Greater Cambridge Planning services - Development management

Please press next to go to 3E: Housing - Housing Advice

3E: Housing - Housing

Advice

Number of households with children leaving B&B accommodation after longer than 6 weeks:

Please use this box to provide additional information

Please press previous to go to 3D: Greater Cambridge Planning services - Land Charges

Please press next to go to 3F: Housing

3F: Housing

Number of tenants satisfied with responsive repairs:

Total number of repairs:

Percentage of tenants satisfied with responsive repairs:

Average days to re-let all housing stock:

Number of emergency repairs completed within 24 hours:

Total number of emergency repairs:

Percentage of emergency repairs completed in 24 hours:

Please use this box to provide additional information

3F Housing - total repairs figure is for all responsive repairs including emergency repairs. Satisfaction rates are calculated from completed surveys. Note more surveys may be returned for work completed this week after our internal deadline for data entry for this submission.

48 surveys returned with a score of 7 and above out of 50 surveys returned this week = 96% satisfaction.

Please press previous to go to 3E: Housing - Housing Advice

Please press next to go to 3G: HR and Corporate Services – Democratic Services

3G: HR and Corporate Services – Democratic Services

Number of public hybrid meetings run without issues causing downtime exceeding 5 minutes:

Total number of public hybrid meetings:

Percentage of public hybrid meetings run without issues causing downtime exceeding 5 minutes:

100 %

Please use this box to provide additional information

Please press previous to go to 3F: Housing

Please press next to go to 3H: Shared Waste and Environment

3H: Shared Waste and Environment

Total tonnes of household waste collected:

1,792

Total tonnes of household waste sent for reuse, recycling and composting:

1,043

Percentage of household waste sent for reuse, recycling and composting:

58.203125 %

Number of bins collected on time:

180,697

Total number of bins collected:

181,297

Percentage of bins collected on time:

99.6690513356536512 %

Please use this box to provide additional information

Please press previous to go to 3G: HR and Corporate Services – Democratic Services

Please press next to go to 3I: Transformation - Complaints

3I: Transformation -

Complaints

Number of formal complaints resolved within timescale:

13

Total number of formal complaints resolved:

14

Percentage of formal complaints resolved within timescale:

92.8571428571428571 %

Please use this box to provide additional information

3I - 'total number of formal complaints' - figure provided is 'total number of formal complaints resolved'.

Please press previous to go to 3H: Shared Waste and Environment

Please press next to go to 3J: Transformation - Contact Centre

3J: Transformation - Contact Centre

Number of calls to the contact centre resolved first time:

1,442

Total number of calls to the contact centre:

2,218

Percentage of calls to the contact centre resolved first time:

65.0135256988277728 %

Total number of calls to the contact centre that are answered:

2,131

Total number of calls to the contact centre:

2,218

Percentage of calls to the contact centre that are answered:

96.0775473399458972 %

Average call answer time (seconds):

67.0

Please use this box to provide additional information

Please press previous to go to 3I: Transformation - Complaints

Please press next to go to Additional commentary

Additional
commentary

Please provide any additional comments on the information provided in this section

Please use this box to provide an explanation for missing data or additional commentary

Please press previous to go to 3I: Transformation - Complaints

Please press next to go to Section 4: Qualitative data

Section 4: Resident feedback

Provide the following in relation to SCDC's online feedback form about the four day working week trial.

4A: Online forms received by the organisation that are positive, negative or indifferent

Number	Percentage
--------	------------

Positive	<input type="text" value="0"/>	<input type="text" value="0 %"/>
Negative	<input type="text" value="6"/>	<input type="text" value="85.7142857142857143 %"/>
Indifferent	<input type="text" value="1"/>	<input type="text" value="14.2857142857142857 %"/>
Total	<input type="text" value="7"/>	

4B: Number of complaints received on service delivery and whether these services are taking part in the trial

Service area	Is this service area taking part in the trial? (Y/N)	Number of complaints
Housing	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
Finance	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
Shared Planning	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
Shared Waste	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
Environment	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
HR & Corporate Services	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
Cultural and related services	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
Transformation	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>
Executive office	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	<input type="text" value="0"/>

4C: Methods of publicising feedback form to residents, for example, newsletters

Published on our website <https://www.scambs.gov.uk/your-council-and-democracy/four-day-working-week-trial>

4D: Provide details of all feedback or complaints received

*Why is SCDC different from anyone else in the workplace? Work is stressful for everyone but we dont all demand a day off every week. Work 5 days like you are paid to and like other working people have to do.

*How has customer satisfaction with the trial working week been measured and does the 4 day week include working from home?

*IF YOU ARE CUTTING THE WORK BY 20% THEN CUT THE RATES ACCORDINGLY

*If you are reducing working hours for council staff by 20% can you reduce our council tax bill by the same amount please

*Since the 4 day week my bin has not been collected on one occasion and 2 of my neighbours have also had their bin missed. Having lived in our village for 16 years I have never known bins to be missed, so for it to happen 3 times straight after the 4 day week makes me believe the 4 day week and drop of quality of the service are linked

*I am concerned that the council can not viably continuously improve their services if they are allowing staff 10 weeks additional paid time off work each year

*Is it possible to actually speak to someone at the council? I've never known it this hard to get in touch on a Friday, have you changed something?

4E: Provide details of process for handling complaints

When completing this form, customers are asked if they wish to be contacted to address their comments. Where that is the case, responses are prepared by the team and agreed by a senior manager. If customers wish to make a formal complaint they are always dealt with through our standard complaints process.

Thank you for completing this survey. **Please press Submit to submit this data**

Please press previous to go to **Section 3: SCDC KPIs**